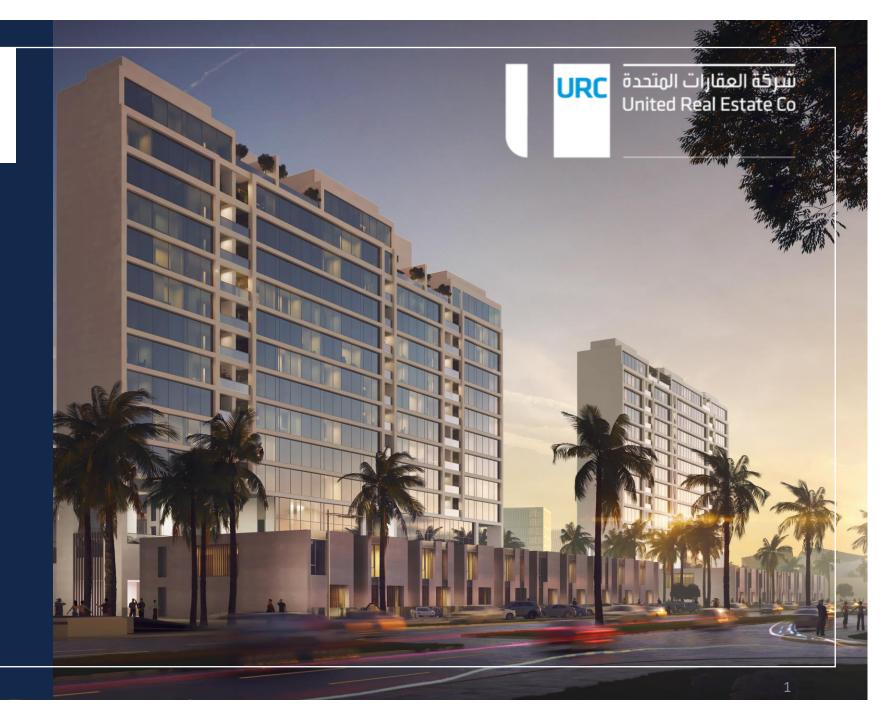


Investor Presentation

APRIL 2021



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Outline



2020 Highlights

2 Strategic Focus and Outlook

Hessah Al Mubarak Project Update

4 Assoufid Project Update



2020 Highlights





2020 Performance





2020 Performance - Companies & Assets





- ↓ Mall operations affected due to closures and curfews
- 1 Maintained close to full occupancy in 2020 (Retail at full occupancy)



- Minimal interruption of progress in projects (due to special permits)
- 1 Net profit of KD 3 million reported



- Net profit increased by 13% in 2020 vs 2019
- ↑ Signed several new contracts during 2020

2020 Performance - Companies & Assets





- f Stable occupancy at around 72%
- 1 Cost savings due to various initiatives



- ↓ Mall operations affected due to closures and curfews.
- Maintained low tenant turnover and steady cash flow



- ↓ Severe impact due to Covid on hotels (closure and curfews)
- 1 Cost savings due to various initiatives
- Additional bank facilities at subsidized rates



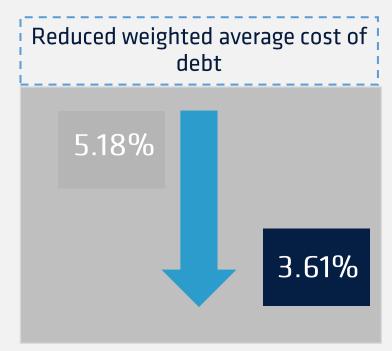
- Sold apartments at total value of USD 19 million
- 1 Repaid entire debt from the sale proceeds

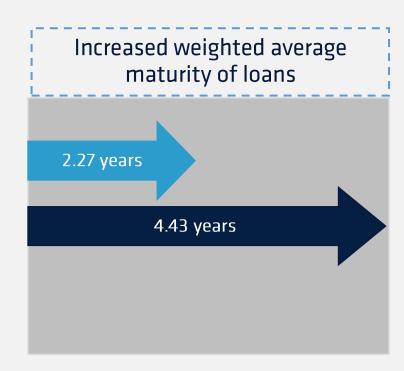
Debt Management



Despite challenges that came with COVD-19:







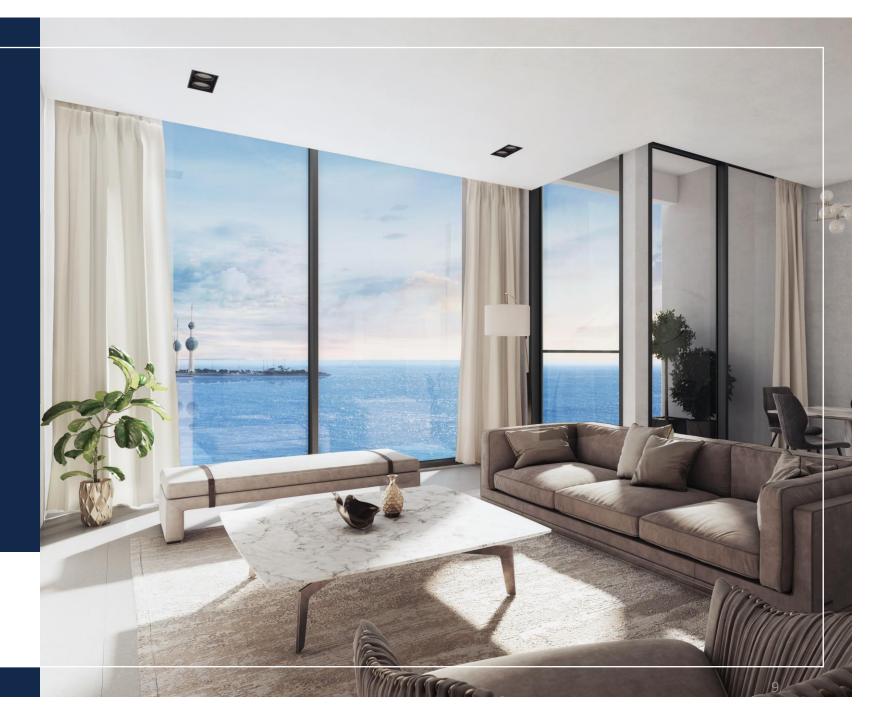


Negotiated relaxed bond covenants which provide flexibility to operate without any breach



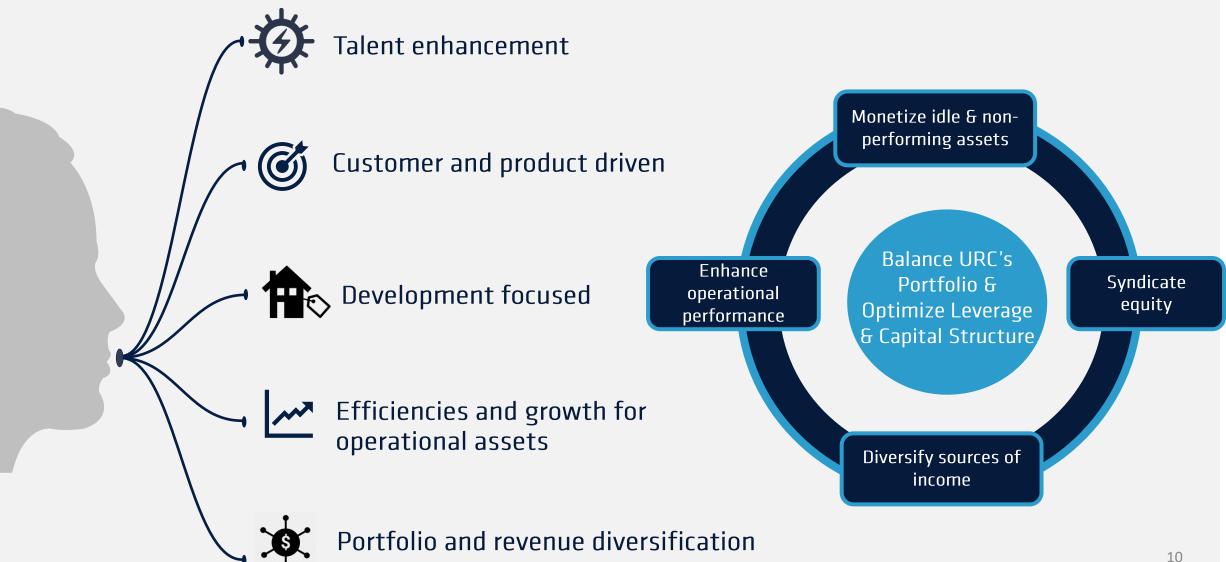
Strategic Focus & Outlook





Strategy Focus & Objectives





2021 Outlook







Improve Revenues and Operating Profit



Continue progress on Development Projects - Hessah Al Mubarak District and Assoufid



Monetize Assets and Improve Cash Flows from Operations



Hessah Al Mubarak Project Update





Hessah Al Mubarak District (HAMD)





- First residential district developed by the private sector
- Premium location in the heart of Kuwait
- Total built-up area of 381,000 sqm.
- Including 24,400 sqm dedicated to gardens and open spaces
- Comprises residential buildings, serviced apartments, offices, clinics, health clubs, commercial and retail spaces, as well as food and beverage outlets

HAMD Components









Hessah Towers Luxury Apartments Ongoing

Byout Hessah Luxury Townhouses & Apartments Ongoing

Commercial District F&B, Retail, Offices, & Clinics Ongoing

Hessah Towers





- Launched in March 2018
- 40-floor residential twin towers
- Simplex & duplex 3-bedroom apartments
- 103 units sold (49% of total)
- Designed by SSH





Amenities:

- 24/7 reception and security
- Pool and outdoor entertainment area
- Children's pool and play area
- Rooftop garden
- Gym & sauna
- Private parking

Byout Hessah









- Launched in January 2021
- Two low-rise apartment buildings surrounded by townhouses
- Townhouse units: 11 units sold (28%) (4-bedroom)
- Apartment Units: 7 units sold (7%) (2-bedroom)
- Designed by SSH

Amenities:

- Pool
- Gym
- Indoor/outdoor MP areas
- Indoor/outdoor kids areas
- 24/7 reception and security
- Private parking

Construction Status – as of second week of April 2021





Hessah Towers

 Main works estimated to be completed by Q3 2022

Construction Status – as of second week of April 2021



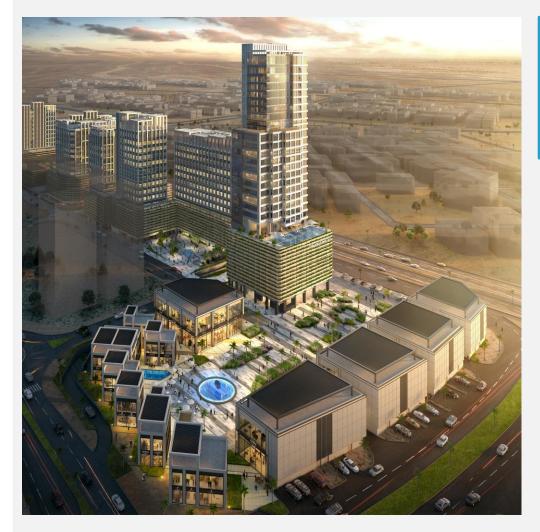


Byout Hessah

 Main works commenced in April 2021 and expected to be finalized by Q1 2023

The Commercial District





Target Launch Ongoing enabling works Components

Designed by

Retail, F&B Outlets, Clinics, Offices, Serviced

Apartments

Nikken Sekkei (Japan) & PACE (Kuwait)





Assoufid Project Update





Assoufid Project











Project ASSOUFID is a gated mixed-use development in the Moroccan city of Marrakech, that spreads over 2.4 million m² of naturally elevated land

Phase 1

High-end, 18-hole golf course spreading over 638K m² with incredible views of the snow-capped Atlas Mountains

Phase 2

The Phase II of the project consists of the residential component (apartments, residential villas), the hospitality component (a luxury hotel and branded villas), the retail component

Assoufid Project – Project Developed (Phase I)





Assoufid Golf Club, Marrakech is one of Morocco's finest, new golf clubs that presents an exceptional experience for the discerning golfer by delivering high levels of service in a unique, indigenous setting...



Best Golf Course

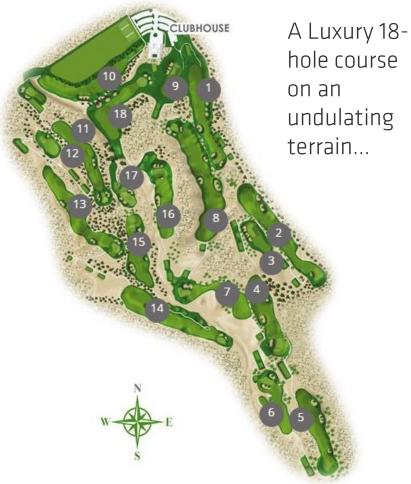






Best Golf Course





Facilities Clubhouse



Restaurant



Practice Facilities



Assoufid Project Pipeline





Branded Villas

Luxurious
Hotel
STREGIS

Apartments

Residential Villas

Retail shops

















Assoufid Hospitality Component





The Hotel

Relatively small inventory of 80 keys Target to open in 2024

Create a luxury destination & potential synergies between components



Branded Villas (50 units) Target completion in Q4 2023

- ➤ Provide **luxury villas** in terms of design, features, spacious areas, quality of finishing
- ➤ Targeting HNWI

Assoufid Project Residential Component





The Apartments (120 units) Target completion in Q4 2023

➤Introduce a new product: luxury apartments in the outskirts of the city.



Residential Villas (25 units) Target completion in Q4 2023

- ✓ Front-line golf properties
- ✓ Provide same product as branded villas excluding hotel services

Assoufid Project Apartments & Retail Component





Retail component 1,400 sqm Target completion in 2023

➤Include a luxury retail component to serve the Assoufid community

